

AAMRI Networks
Research Governance &
Research Strategy Workshop

2019 PROGRAM

Wednesday 29th – Thursday 30th May, 2019

The Walter and Eliza Hall Institute, 1G Royal Pde, Parkville, VIC

Welcome to the 2019 Workshop!

Welcome to the 2019 joint workshop of AAMRI's Research Governance and Research Strategy Networks!

This workshop brings together the two biggest AAMRI networks – the Research Governance Network and the Research Strategy Network – for discussions on the sector's current biggest issues. It's a fantastic opportunity to connect with professional staff from AAMRI member medical research institutes (MRIs) who work in research governance (including for human research), policy, management and strategy. Both of these AAMRI networks were launched at the first joint workshop in June 2018 at The George Institute in Sydney.

We are really excited to bring you the 2019 Workshop Program: two days of discussion focussed sessions, sharing ideas and meeting with colleagues from all over Australia.

We welcome our guest presenters for 2019:

- Lowenna Holt, Project Officer, and Therese Yim, Research Governance Officer, Garvan Institute
- Melanie Gentgall, Chief Executive Officer, PRAXIS Australia Ltd
- Louise Johansson, Diversity and Inclusion Manager at WEHI
- Karen McConalogue, Director, MRFF Initiatives, Monash University
- Tobias Schoep, Impact Solutions Lead, Telethon Kids Institute

Thank you for joining us and we look forward to seeing you in Melbourne!

2019 Workshop Organising Committee

The 2019 Workshop Organising Committee members are:

Research Governance Network Steering Committee

James Palmer, Mater Research
Natalie Barber, Telethon Kids Institute
Janet Russell, Baker Institute

Research Strategy Network Steering Committee

Tara McLaren, Telethon Kids Institute (co-chair)
Davina Dudley-Moore, Monash Biomedicine Discovery Institute (co-chair)
Rosemary Keogh, Murdoch Children's Research Institute
Claudia Giurgiuman, Mater Research

and the AAMRI Team

The organising committee would like to thank past members of the two steering committees for their contributions - Marcus Goddard (Robinson Research Institute), Sarah Lawson (SAHMRI), Britt Granath (Victor Chang Cardiac Research Institute), Margot McEwan (Westmead Institute).

Venue Information: Walter and Eliza Hall Institute (1G Royal Pde, Parkville)

- For information on getting to WEHI, please visit:
<https://www.wehi.edu.au/about/contact-us/find-us>
- When you arrive at WEHI, please head to reception and they will direct you to Level 7 for the workshop.
- All workshop sessions will be held in the Seminar Room on Level 7 at WEHI.
- All meal breaks will be held outside the Seminar Room in the Tapestry Lounge (in the Tea Room) on Level 7, WEHI.
- **Guest Wifi instructions**
Wifi Network: CPGUEST
 1. Make sure your wireless adapter is set to dynamically obtain an IP address
 2. Connect to the wireless network: CPGUEST
 3. Enter credentials:
Username: aamri_events
Password: AAMRI2019
- The Seminar Room adjoins the large WEHI Tea Room and break out area which can be used for meetings, chatting or working.
- Post-event drinks/dinner on Wednesday – venue to be advised on Day 1



We would like to thank and acknowledge the Walter and Eliza Hall Institute for hosting the event.

We acknowledge the traditional owners and custodians of the land, the Wurundjeri people of the Kulin nation.

2019 Research Governance & Research Strategy Workshop – DAY 1 (Wednesday, 29 May)

8.30am	Registration & tea/coffee	
9.00-9.15am	Welcome Address – Cath Latham, AAMRI	Seminar Room 1 (Level 7)
9.15-10.15am	<i>Research Governance Session 1 - Clinical Research Governance</i> <i>Facilitator: James Palmer, Mater Research</i>	Seminar Room 1 (Level 7)
10.15-10.45am	Morning tea & Networking	WEHI Tea Room (Level 7)
10.45-11.30am	<i>Research Governance Session 2 - Preparing your institute for the updated Code of Conduct and Investigation Guide</i> <i>Facilitator: Natalie Barber, Telethon Kids Institute</i>	Seminar Room 1 (Level 7)
11.30-12.30pm	<i>Research Governance Session 3 – Managing research data at MRIs</i> <i>Facilitators: James Palmer and Natalie Barber</i> <i>Guest speakers: Lowenna Holt & Therese Yim, Garvan Institute</i>	Seminar Room 1 (Level 7)
12.30-1.30pm	Lunch & Networking	WEHI Tea Room (Level 7)
1.30-1.45pm	Overview from AAMRI – Cath Latham, AAMRI	Seminar Room 1 (Level 7)
1.45-2.30pm	<i>Joint session 1 - Open discussion session</i> <i>Facilitator: Cath Latham, AAMRI</i>	Seminar Room 1 (Level 7)
2.30-3.00pm	<i>Joint session 2 - What do you want from the networks? #1</i> <i>Facilitators: James Palmer and Natalie Barber, Research Governance Network Steering Committee</i>	Seminar Room 1 (Level 7)
3.00-3.30pm	Afternoon tea & networking	WEHI Tea Room (Level 7)
3.30-4.45pm	<i>Joint session 3 – Training and Development Opportunities for MRI Researchers and Professional Staff</i> <i>Facilitators: James Palmer and Natalie Barber</i> <i>Guest Speaker: Melanie Gentgall, PRAXIS Australia Ltd</i>	Seminar Room 1 (Level 7)
4.45-5.00pm	<i>Day 1 – wrap-up</i>	Seminar Room 1 (Level 7)
5.00pm onwards	Networking Drinks – venue TBA	

2019 Research Governance & Research Strategy Workshop – DAY 2 (Thurs May 30)

8.30am	Registration & tea/coffee	
9.00-9.15am	Welcome to Day 2 – Cath Latham, AAMRI	Seminar Room 1 (Level 7)
9.15-10.30am	<p><i>Joint session 4 – Taking action on gender equity at MRIs</i></p> <p><i>Facilitator: Cath Latham, AAMRI</i></p> <p><i>Guest speaker: Louise Johansson, Walter and Eliza Hall Institute</i></p>	Seminar Room 1 (Level 7)
10.30-11.00am	Morning tea & Networking	WEHI Tea Room (Level 7)
11.00-12.00 pm	<p><i>Joint session 5 – Transitioning to the new NHMRC program - challenges and opportunities</i></p> <p><i>Facilitator: Cath Latham, AAMRI</i></p>	Seminar Room 1 (Level 7)
12.00-12.30pm	<p><i>Joint session 6 - What do you want from the networks? #2</i></p> <p><i>Facilitators: Davina Dadley-Moore and Tara McLaren, Research Strategy Network Steering Committee</i></p>	Seminar Room 1 (Level 7)
12.30-1.30pm	LUNCH & Networking	WEHI Tea Room (Level 7)
1.30pm-1.45pm	Introduction to Research Strategy Sessions – Cath Latham, AAMRI	Seminar Room 1 (Level 7)
1.45-3.00pm	<p><i>Research Strategy Session 1 - Changing landscape of medical research funding: the MRFF and new NHMRC grant program</i></p> <p><i>Facilitator: Tara McLaren, Telethon Kids Institute</i></p> <p><i>Guest speakers: Cath Latham, AAMRI</i></p> <p><i>Karen McConalogue, Monash University</i></p>	Seminar Room 1 (Level 7)
3.00-3.30pm	Afternoon tea & networking	WEHI Tea Room (Level 7)
3.30-4.00pm	<p><i>Research strategy Session 2 – AAMRI Research Impact Working Group: Project Update</i></p> <p><i>Facilitator: Tara McLaren, Telethon Kids Institute</i></p> <p><i>Guest speaker: Tobias Schoep, Telethon Kids Institute</i></p>	Seminar Room 1 (Level 7)
4.00-4.45pm	<p><i>Research Strategy Session 3 - Developing consistent narratives around sector-wide challenges: a) the value of fundamental research in an age of impact and b) the importance of fully costing research</i></p> <p><i>Facilitators: Tara McLaren, Telethon Kids Institute</i></p> <p><i>Davina Dadley-Moore, Monash Biomedicine Discovery Institute</i></p>	Seminar Room 1 (Level 7)
4.45-5.00pm	Day 2 wrap-up and event close	

Research Governance Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Wednesday 29th May

9.15-10.15am - *Research Governance Session 1*

Clinical Research Governance

Facilitator: James Palmer Research Compliance Manager, Mater Research

Discussion Questions:

1. Does your institute participate in clinical research and in what capacity (site-level, sponsorship)?
2. Is your institute aware of the responsibilities entailed in taking on a clinical research portfolio - do you have appropriate policies and procedures to undertake a rigorous risk assessment?
3. What systems and tools does your institute utilise to facilitate review, authorisation and monitoring of organisational involvement in clinical research?

10.45-11.30am - *Research Governance Session 2*

Preparing your institute for the new Code of Conduct and Investigation Guide

Facilitators: Natalie Barber Head, Research Governance and Platforms, Telethon Kids Institute

Discussion Questions:

1. The new Code, how do organisations feel about it? Are the guidance documents helpful and timely?
2. The NHMRC has stated that research organisations must comply with the revised Code no later than 1 July 2019. Is it achievable?
3. What approach are MRI's taking in meeting the compliance requirements? Should there be a combined approach? e.g. the WEHI SOPs?

Background

The *Australian Code for the Responsible Conduct of Research* was updated and the new version was released by the NHMRC in mid-2018. The new code means that research institutions need to review their existing policies to reflect the updated 2018 Code and processes outlined in the associated Investigation Guide (guidelines for managing a breach of the Code) by 1st July, 2019.

Details of the new code are available on the NHMRC website:

<https://www.nhmrc.gov.au/about-us/publications/australian-code-responsible-conduct-research-2018>

Investigation Guide can be found here:

<https://www.nhmrc.gov.au/about-us/publications/guide-managing-and-investigating-potential-breaches-code>

Advice to research institutions about transitioning to the 2018 Code is also available from NHMRC:

<https://www.nhmrc.gov.au/research-policy/research-integrity/release-2018-australian-code-responsible-conduct-research>

Research Governance Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Wednesday 29th May

11.30-12.30pm - *Research Governance Session 3*

Managing research data at MRIs

Facilitators:

James Palmer	Research Compliance Manager, Mater Research
Natalie Barber	Head, Research Governance and Platforms, Telethon Kids Institute

Guest Presentation: Managing your institute's research data

Lowenna Holt	Project Officer, Garvan Institute
Therese Yim	Research Governance Officer, Garvan Institute

Discussion Questions:

1. What are the current key data management challenges?
2. Are you ready if your organisation was audited?
3. How do you handle the challenges of cross jurisdictional boundaries and roles that bridge both in ensuring data privacy? (for example, clinician scientists)
4. Clinical Registries and ensuring compliance – do they slip through the cracks?
5. Are you using software to manage your institute's research data and projects? If so, what software are you using?

Joint Network Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Wednesday 29th May

1.45-2.30pm - *Joint Network Session 1*

Open discussion

Do you have something you want to discuss – this is the session for you! An open forum for any delegate to raise an issue from the floor.

2.30-3.00pm - *Joint Network Session 2*

What do you want from the networks? #1

The AAMRI Strategy and Governance Networks were established in 2018. This event is a good opportunity to identify what you as the members would like to see as the focus for these two networks.

Hosted by the networks' steering committee members.

3.30-4.45pm - *Joint Network Session 3*

Training and Development Opportunities for MRI Researchers & Professional Staff

Facilitators:

James Palmer	Research Compliance Manager, Mater Research
Natalie Barber	Head, Research Governance and Platforms, Telethon Kids Institute

Guest presenter: Melanie Gentgall Chief Executive Officer, PRAXIS Australia Ltd

Melanie will provide a brief overview of tools and training programs that PRAXIS have developed for the medical research sector. Natalie will present an overview of the CAHS Research Education Program, a training program for research staff that has recently been developed at the Child and Adolescent Health Service (CAHS) (Perth, WA).

Discussion Questions:

1. How do we know our researchers are trained and competent?
2. What courses do institutes offer, are these external or internal? How are these funded?
3. Is there a need for more? That is, do MRI staff and students ask for training and are there any gaps?

Joint Network Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Thursday 30th May

9.15-10.30am - *Joint Network Session 4*
Taking action on gender equity at MRIs

Facilitator: Cath Latham Policy & Projects, AAMRI

Guest speaker Louise Johansson Diversity and Inclusion Manager, WEHI

Discussion Questions:

1. What equity and diversity initiatives does your organisation currently have in place?
2. Are these initiatives designed to specifically address gaps identified at your institute? Was an evidence-based approach used to identify these gaps?
3. How can MRIs work together to achieve better outcomes for gender equity, diversity and inclusion?

Background Information

Women in STEM Decadal Plan

The *Women in STEM Decadal Plan* was launched by the Australian Academy of Science in April 2019. This plan was developed by the Academy of Science along with the Australian Academy of Technology and Engineering as a strategy available to all organisations to tackle the underrepresentation of women and girls in STEM education and the workforce.

<https://www.science.org.au/support/analysis/decadal-plans-science/women-in-stem-decadal-plan>

Joint Network Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Thursday 30th May

11.00am-12.00pm - *Joint Network Session 5*

Transitioning to the new NHMRC grant program – opportunities and challenges

Facilitator: Cath Latham Policy & Projects Officer, AAMRI

The NHMRC's new grant program is one of the biggest changes in our sector happening this year. With the roll-out of 4 new schemes - Investigator Grants, Ideas Grants, Synergy Grants and Clinical Trials and Cohorts Grants – there's a lot for everyone in the research sector to get used to! Cath will report on feedback from MRIs about the new grant rounds that AAMRI has been collecting over the last few months.

1. Did you find similar issues?
2. What were the main challenges with the new grant round at your institute?
3. What would you like to see changed for future grant rounds?

Background

NHMRC - <https://www.nhmrc.gov.au/funding/new-grant-program>

The changes to the NHMRC grant program aim to:

- encourage greater creativity and innovation in research
- provide opportunities for talented researchers at all career stages to contribute to the improvement of human health, and
- minimise the burden on researchers of application and peer review so that researchers can spend more time producing high quality research

12.00-12.30pm - *Joint Network Session 6*

What do you want from the networks? #2

The AAMRI Strategy and Governance Networks were established in 2018. This event is a great opportunity to identify what you as the members would like to see as the focus for these two networks.

Hosted by the networks' steering committee members.

Research Strategy Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Thursday 30th May

1.45-3.00pm - *Research Strategy Session 1*

Changing Landscape of medical research funding: the MRFF and new NHMRC grant program

Facilitator:	Tara McLaren	Head Research Development, Telethon Kids Institute
Guest speakers:	Cath Latham	Policy & Project Officer, AAMRI
	Karen McConalogue	Director, Medical Research Future Fund (MRFF) Initiatives, Monash University

Discussion Questions:

1. Where are the opportunities for MRIs to work together under the new NHMRC/MRFF funding schemes?
2. What can AAMRI and the AAMRI Research Strategy Network do to support MRIs in the changing funding landscape?

Background

MRFF - <https://aamri.org.au/health-medical-research/mrff-info/>

[A full list of all MRFF grants and their recipients](#) (current 5 April, 2019) is available on the [Medical Research Future Fund website](#).

The Medical Research Future Fund (MRFF) is a major new source of Federal Government funding for medical research. It is a sovereign fund established in 2015 and set to reach \$20 billion by 2020-21. The MRFF is now at \$9.5 billion (as 10 July, 2018) and will fund medical research and its translation from the dividends.

After the MRFF reaches the full \$20 billion, it will be providing approximately \$1 billion per year in medical research funding. Combined with the existing annual investment in health and medical research through the National Health and Medical Research Council (NHMRC), the MRFF will effectively double the Australian Government's investment in health and medical research. The Government has committed to fully capitalising the MRFF to \$20 billion by 2020-21.

For information on the new **NHMRC grant program**, please see *Joint Session 5* on page 8.

Research Strategy Sessions
Discussion Scope & Questions

Seminar Room, Level 7

Thursday 30th May

3.30-4.00pm - *Research Strategy Session 2*

AAMRI Research Impact Working Group: Project Update

<i>Facilitator:</i>	Tara McLaren	Head Research Development, Telethon Kids Institute
<i>Guest</i>	Tobias Schoep	Impact Solution Lead, Telethon Kids Institute
<i>Presenter:</i>		Chair, AAMRI Research Impact Working Group

Discussion Questions:

1. We are planning to engage with MRIs across the sector as the project progresses. Do you have any suggestions on how we can best engage with your organisation?
2. Can you identify anything that we should take into consideration as the project progresses?

Background

<https://aamri.org.au/news-events/aamri-research-impact-working-group-secures-ian-potter-foundation-grant/>

The AAMRI Research Impact Working Group's role is to find ways to improve research translation and improve the ability of AAMRI members to measure and demonstrate progress towards research impact.

The Working Group recently secured funding from the Ian Potter Foundation to develop a framework for identifying and measuring research impact in medical research institutes. The project aims to develop a simple and standardised framework that will enhance the sector's capacity to translate research and knowledge into impacts that meet community needs.

Research Strategy Session
Discussion Scope & Questions

Seminar Room, Level 7

Thursday 30th May

4.00-4.45pm - *Research Strategy Session 3*

Developing consistent narratives around sector-wide challenges: a) the value of fundamental research in an age of impact and b) the importance of fully costing research

Facilitators: Davina Dadley-Moore Research Manager, Monash Biomedicine Discovery Institute
Tara McLaren Head, Research Development, Telethon Kids Institute

Discussion Questions:

1. What language do you commonly use around a) “fundamental research” and b) “full costing of research”?
2. What are the biggest challenges you face when communicating these issues both internally and externally?
3. How can we work together to increase our stakeholder understanding of these issues and what resources can we develop as a group?

Background

At the 2018 AAMRI Strategy Network event, it was agreed that there may be benefit in taking a coordinated approach to the central messaging around the importance of fundamental research in the research pipeline/ecosystem and to full costing of research. It was agreed that the network would look at co-developing communications around both of these challenges.

About AAMRI



AAMRI is the peak body representing medical research institutes (MRIs) across Australia. Our 51 member organisations are internationally recognised leaders in health and medical research. The majority of our members are 'independent' MRIs (iMRIs), that is, mission-driven charities legally independent of a university or hospital, and co-located with a hospital or healthcare provider. The remainder of our members are university- and hospital-based institutes with a central focus on health and medical research. Collectively, independent MRIs have an annual turnover of more than \$1.42 billion, receive about 40% of National Health and Medical Research Council (NHMRC) funding, and account for over 18,000 staff and students.

Our vision

Hope, health and prosperity through health and medical research

Our mission

To achieve positive policy outcomes for health and medical research in Australia

Our role

To represent organisations with a central focus on health and medical research through advocacy, information provision, relationship building and member services.

Objectives

- Advocate for high level policy reform
- Be a trusted source of authoritative advice and information
- Build the positive profile and strong voice of our members amongst key stakeholders
- Represent, engage and connect our members

Outcomes

- **Benefits to members:** useful information and advice, unique sector representation and insights, valuable knowledge sharing and networking, collegiality amongst members, improved fiscal and regulatory environment, improved research and organisational outcomes.
- **Benefits to government:** stakeholder-informed decisions, more effective and efficient research funding programs, improved return on investment in health and medical research.
- **Benefits to other stakeholders:** improved understanding of the role and concerns of medical research institutes, information sharing, networking with medical research organisations.

www.aamri.org.au

AAMRI Staff

Dr	Peter	Thomas	Director, Policy & Operations	peter.thomas@aamri.org.au
Dr	Cath	Latham	Policy & Project Officer	catherine.latham@aamri.org.au
Ms	Kathryn	Naumenko	Event Coordinator	kathryn.naumenko@aamri.org.au
Ms	Aimee	Sanderson	Marketing & Communications Manager	aimee.sanderson@aamri.org.au
Dr	Andrew	Hastings	Manager, VicAAMRI	andrew.hastings@aamri.org.au